

Third Quarter 2011

Results Presentation to Investors and Analysts







October 2011

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Agenda

>>> Introduction

- >>> Operating Environment
- >>> Third Quarter Performance Review
- >>> Update on Business Combination
- >>> Outlook For the Fourth Quarter

Access Bank Overview

| Parent Company | : Access Bank Plc is a full service Commercial Bank registered in Nigeria on February 8, 1989 with RC number 125384 |
|-----------------|--|
| Subsidiaries | : 9 Banking Subsidiaries (United Kingdom and 8 other African Countries) |
| No of Employees | : 1246 Professional staff |
| Accounting | : Local GAAP and IFRS |
| Credit Rating | : A- / BBB / A- / BBB- (GCR/Agusto/S&P(nga)/Fitch(nga)) |
| Partnerships | : Conture Cont |
| Risk Management | : Basel II Capital Accord |
| Focus Segments | : Institutional (Private and Public Sector), Retail and Middle market (Value chain) |
| Channels | : 150 Business Offices 163 ATMs, 310 POS |
| Share Capital | : Authorised share capital of N10 billion (18 billion ordinary shares and 2 billion preference shares of 50 kobo each respectively) |
| | Paid up share capital of N8.94 billion (17.9 billion ordinary shares of 50 kobo each) |
| | OTC Unlisted GDR |

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Domestic Economy has maintained strong growth momentum

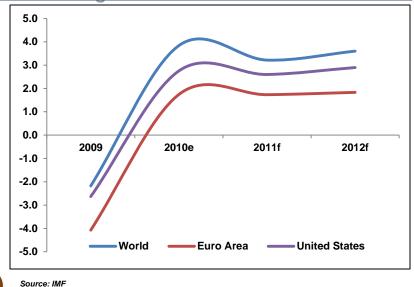
Global Economy

- >>> Developed economies characterized by sluggish growth. Need to have greater fiscal stimulus and less austerity to kick-start growth.
- >>> Increasing government debt burden persist as concerns over potential post-financial and credit crisis period not likely to reduce any time soon.
- Solution State Control Cont

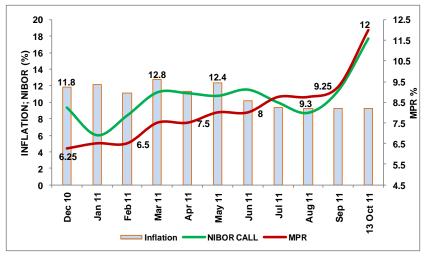
Domestic Economy & The Banking Industry

- Show the outlook for the domestic economy remained strong. Second quarter GDP grew by 7.72%; overall GDP for 2011 is projected at 7.85%.
- Moderation in Inflationary pressures, YoY increased. Inflation declined to 9.3% in August from 9.4% in July.
- Solution Weight Strain Stra
 - >>> MPR raised by 275 basis points from 9.25% to 12%.
 - >>> Current symmetric corridor of +/-200 basis points around the MPR.
 - >>> CRR increased from 4% to 8% beginning October 11, 2011
 - >>> Net open position (NOP) reduced from 5% to 1% of shareholders funds with immediate effect and with full compliance by Friday, October 14, 2011.





MPR, Inflation & NIBOR Call

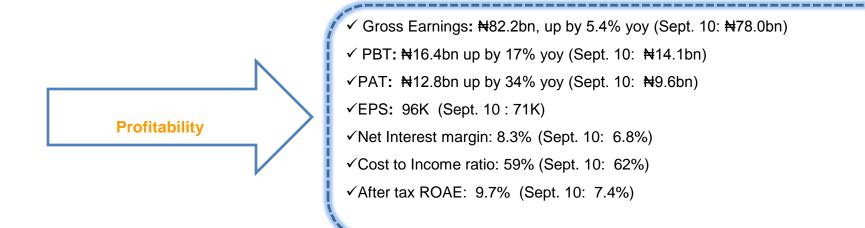


Source: CBN, FMDA, NBS & Access Economic Intelligence

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THIRD QUARTER SCORECARD



✓ Loans and Advances at ₩579bn, up by 27% ytd (Dec 10: ₩456bn)

- ✓ Customer deposits at ₩647bn up by 33% ytd (Dec 10: ₩487bn)
- ✓ Capital Adequacy Ratio: 23% (Dec 10: 26.5%)
- ✓ Liquidity Ratio: 34.6% (Dec 10: 36.9%)
- ✓ Loans to Deposit: 84.7% (Dec 10: 87.5%)
- ✓ NPL Ratio: 8% (Dec 10: 8.1%)

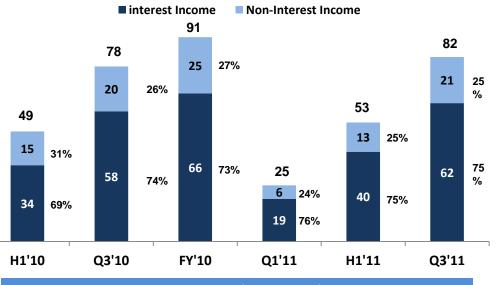
Robust and Balanced Growth

October 2011

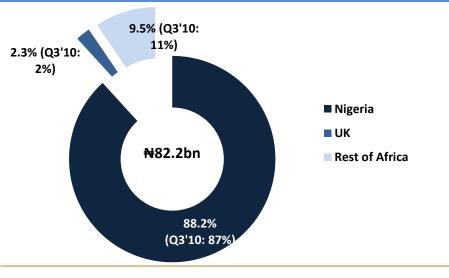
| | Group | Group | Change | Bank | Bank | Change |
|---------------------|----------|----------|--------|----------|----------|--------|
| Naira million | Q3 2011 | Q3 2010 | QoQ | Q3 2011 | Q3 2010 | QoQ |
| Gross Earnings | 82,165 | 77,954 | 5 | 72,479 | 68,938 | 5 |
| Net Interest Income | 41,457 | 32,724 | 27 | 37,930 | 29,350 | 29 |
| Other Income | 20,522 | 20,408 | 1 | 16,489 | 16,557 | 0 |
| Operating Income | 61,978 | 53,133 | 17 | 54,419 | 45,907 | 19 |
| Operating Expense | (36,808) | (33,824) | 9 | (29,918) | (26,889) | 11 |
| Operating Profit | 25,170 | 19,309 | 30 | 24,501 | 19,018 | 29 |
| Gross Provision | (16,965) | (8,434) | 101 | (16,128) | (8,109) | 99 |
| Recoveries | 8,221 | 3,192 | 158 | 7,771 | 2,865 | 171 |
| Profit Before tax | 16,426 | 14,066 | 17 | 16,144 | 13,776 | 17 |
| Profit After Tax | 12,812 | 9,565 | 34 | 12,592 | 9,368 | 34 |

Gross Earnings growth driven by improved yield environment and growth in loans

Gross Earnings Evolution



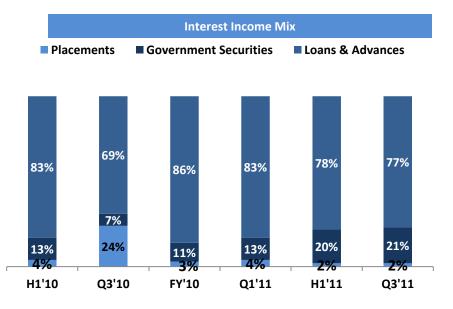
Gross Earnings by Geography

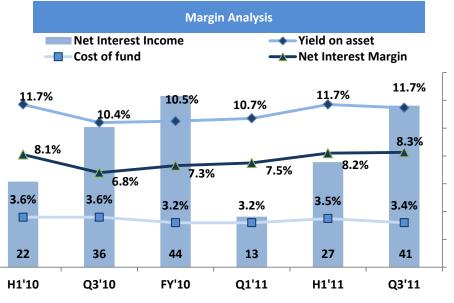


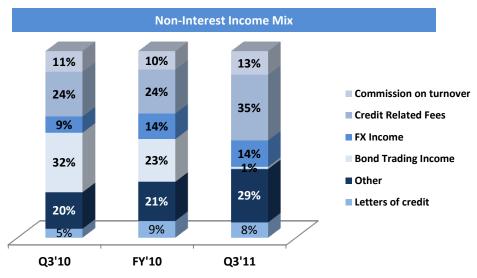
Comments

- Solution of the second seco
- Interest income growth was largely derived from a 27% YTD growth in Loans and Advances, repricing of risk in a rising interest rate environment.
- >>> Non Interest income growth was constrained by a week market for government securities trading.

Margin expansion driven by asset repricing and growth in high yielding foreign currency government securities



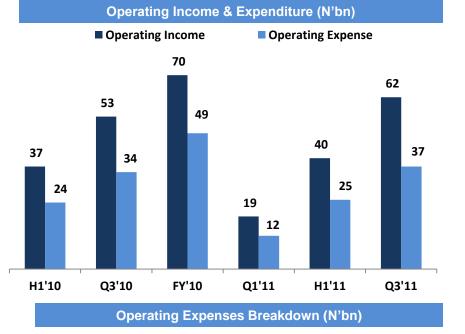




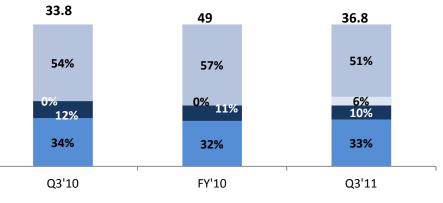
******Included in Other Income are: Other fees and commission, Handling Commission and Remittance fees.

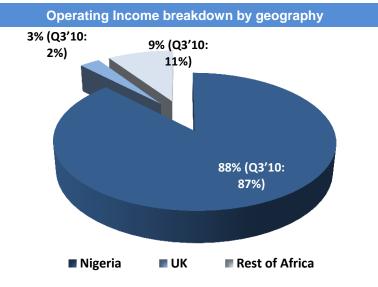
- >>> Non- interest Income has started to benefit from increased transaction volume on account of significant growth in retail type customers.
- Expanded and sustained our margin in the last two quarters. This has been driven by re-pricing of all assets across our loan book.
- Sought opportunities to expand our yield by growing higher yielding foreign currency securities and corporate bonds.

Growth in operating income continues to outpace growth in operating cost



■ Staff Cost ■ Depreciation ■ AMCON Surcharge ■ Other Operating Expenses

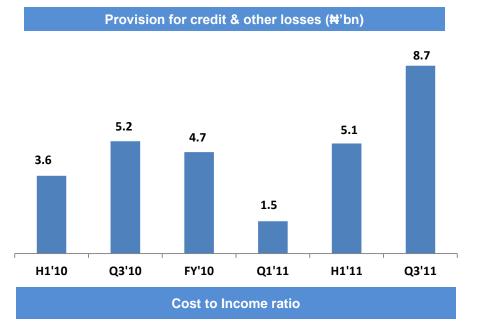




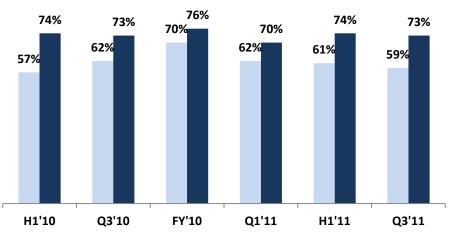
Comments

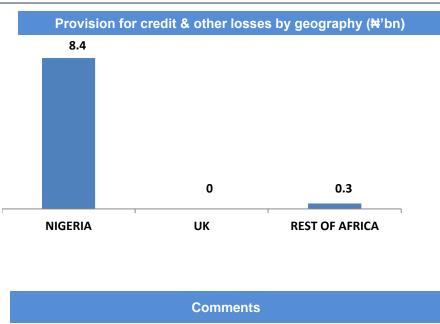
- >>> Operating income grew by 17% YoY whilst operating cost grew by 9%, when adjusted for N1.8billion YTD AMCON contribution expenses, cost grew by only 3% YoY.
- Continued focus on cost and operational efficiency as earnings capacity is constrained by a challenging operating environment

Sustaining cost efficiency of our Operations remains a priority as we continue to grow our business



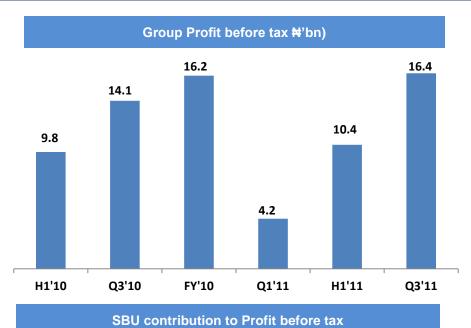
Cost to income (without cost of risk) Cost to income (included cost of risk)



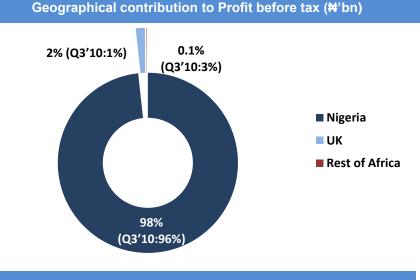


- Increase in credit losses YoY still largely due to 1% general provision of N5billion charge in the second quarter of the year.
- Solution Cost to income ratio have declined quarter on quarter from 62% in Q1 to 59% in Q3, we are benefitting from the various cost initiatives embarked on at Bank and Subsidiary level.

Sustained Balance sheet growth & enhanced cost efficiency has improved profitability



<figure>



Comments

- Sustained balance sheet growth and enhanced cost efficiency has led to an improvement in profitability. Group PBT grew by 17% YoY.
- >>> Positive aggregate contribution to Group profit from International Subsidiaries.
- >>> Commercial Bank SBU continues to remain the key revenue driver accounting for 85% PBT.
- >>> Financial Market division performance strengthened in the quarter from advisory mandates consummated in respect of state government bonds.
- Retail banking continues to grow customer base and we are beginning to see improvements in retail related transaction banking income.
- >>> Earning drag from challenged Institutional bank loans will be resolved in the last quarter of the year. Significant progress has been achieved.

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Q3 2011 Results Presentation

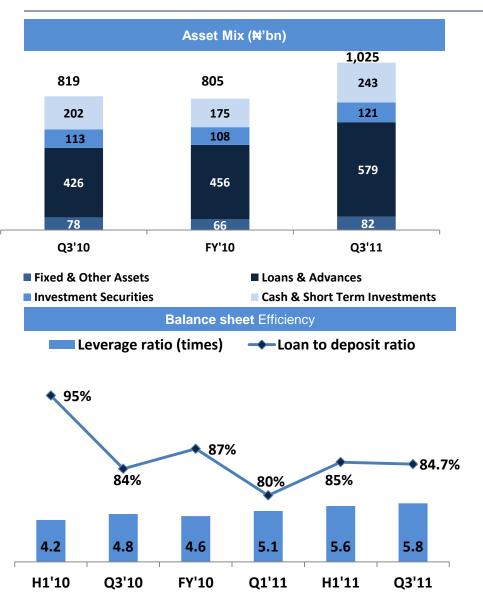
Well structured and balanced Assets & Liabilities

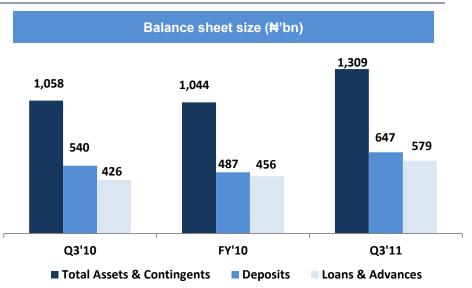
| Naira (million) | Group Q3, 2011 | Group Q2, 2011 | QoQ % Change | Bank Q3, 2011 | Bank Q2, 2011 | QoQ % Change |
|----------------------------|-------------------|-------------------|-----------------|------------------|------------------|-----------------|
| Liquid Assets | 363,918 | 343,137 | 6 | 236,435 | 229,397 | 3 |
| Loans & Advances | 579,229 | 540,742 | 7 | 518,049 | 504,738 | 3 |
| Other Assets | 43,546 | 61,369 | (29) | 45,316 | 58,898 | (23) |
| Investment in Subsidiaries | 0 | 0 | 0 | 25,610 | 25,300 | 1 |
| Investment Properties | 12,437 | 12,441 | (0) | 12,437 | 12,441 | (0) |
| Fixed Asset | 24,987 | 25,314 | (1) | 18,677 | 19,200 | (3) |
| Goodwill | 1,432 | 1,432 | 0 | 0 | 0 | 0 |
| Total Assets | 1,025,549 | 984,434 | 4 | 856,524 | 849,973 | 1 |
| Deposits | 646,642 | 639,112 | 1 | 539,760 | 522,057 | 3 |
| On Lending | 36,831 | 24,969 | 48 | 36,783 | 24,969 | 47 |
| Other Liabilities | 165,610 | 144,956 | 14 | 95,239 | 119,202 | (20) |
| Equity | 176,467 | 175,397 | 1 | 184,742 | 183,745 | 1 |
| Total Liabilities | 1,025,549 | 984,434 | 4 | 856,524 | 849,973 | 1 |
| Off Balance Sheet | 283,204 | 295,789 | (4) | 248,507 | 263,203 | (6) |
| Balance Sheet Size | 1,308,752 | 1,280,223 | 2 | 1,105,031 | 1,113,175 | (1) |

****** Loans and Advances includes Loans & Advances, On-lending facilities and Advances under finance lease

****** Liquid Asset includes Cash and short term fund, Investment Securities and Placement with other banks

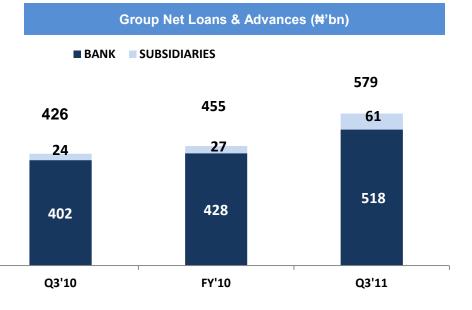
Our Balance Sheet structure and efficiency continues to improve





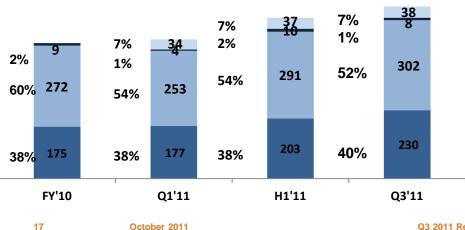
- >>> Balance sheet continues to grow across all key matrices.
- >>> Sustained balance sheet efficiency remains a priority of the bank in order to enhance profitability.
- >>> Deposit growth Q3 Vs Q2 was flat as we sought to maximise our margin by returning high cost deposit.
- Initiatives embarked upon by the bank to reduce deposit concentration risk is beginning to yield fruits, retail component of deposit book is growing rapidly.

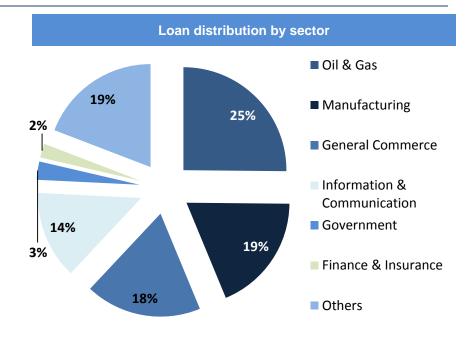
Our Loan book remains well diversified across sectors and business segment



Loan distribution by SBU

Commercial Banking Institutional Banking Retail Banking Financial Market

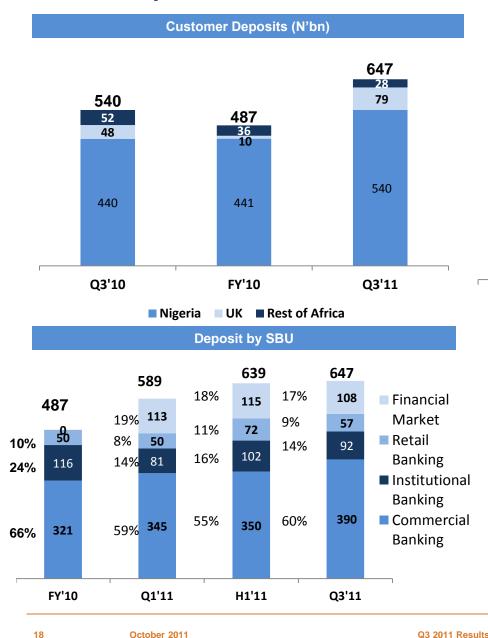


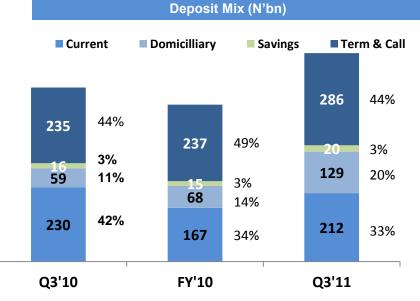


****Included in others are: General, Agriculture, Transportation and Power e.t.c

- 36% year on year growth in net loans, 7% increase in >>> QoQ and 27% growth year to date.
- Oil and Gas (25%), Telecoms (14%), Manufacturing >>> (19%), General commerce (18%) account for the largest proportion of our loan book.
- Subsidiaries now account for 11% (Q3'2010 :6%) of **>>>** the Group loan book.

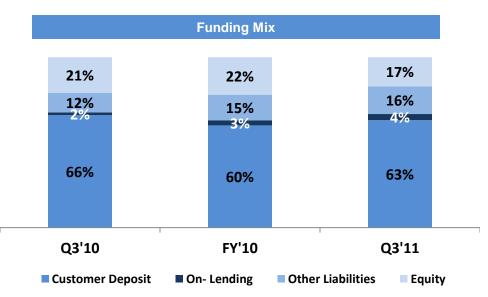
Our focus on customer service product innovation – we are rapidly growing our low cost deposits





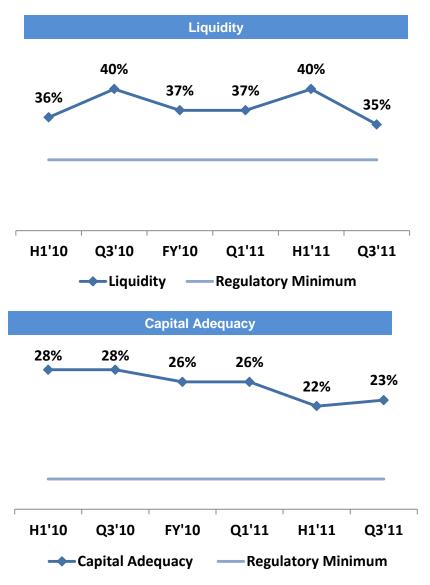
- Deposit mix continues to improve, low cost deposit now >>> account for 53% of total deposit. (FY'10: 48%)
- Leveraging our balance sheet, deploying cheap retail deposit >>> provides opportunity for margin expansion.
- Contribution to total group deposit for subsidiaries continues to >>> improve. Subsidiaries now account for 17% (FY'10: 9%)
- Energised focus on retail deposit generation supported by >>> targeting specific market segments e.g. Children (Dora the explorer - in partnership with Nickelodeon)

Our levels of Capital and Liquidity is adequate for business expansion and growth

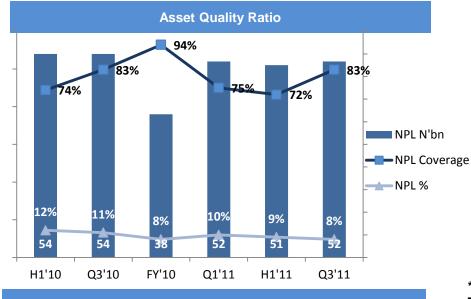


Comments

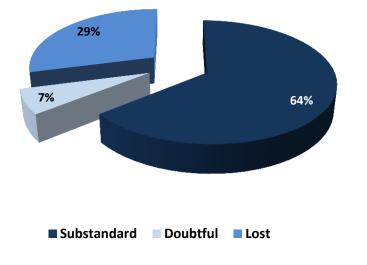
- Well diversified funding mix, customer deposit account for 63% of funds.
- Solution Capital base remains strong. Capital Adequacy is well above regulatory requirement and therefore provides room for growth.
- Liquidity is stable and in excess of regulatory requirements.

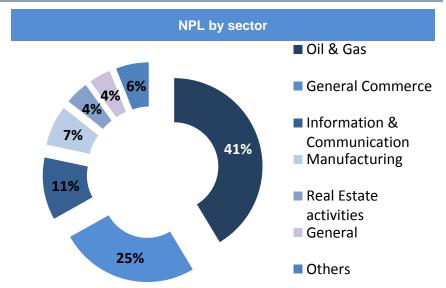


Improving Asset quality metrics



Ageing analysis of NPL





****Included in others are: Construction, Capital market, Government, Transportation & Storage, Finance & Insurance e.t.c

Comments

- Asset quality indicators are improving but still largely distorted by a large NPL.
 - Resolution has been finalised with AMCON and will come through in the fourth quarter.
- >>> By the end of the year we expect significant improvement in all asset quality metrics after the resolution of challenged facilities.
- >>> Continued focus on recoveries with remedial group within the bank and independent recovery agents.

Agenda

>>> Introduction

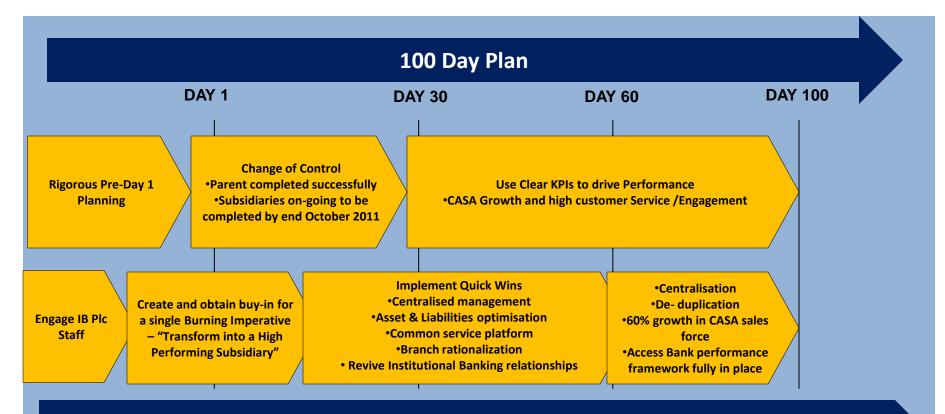
- >>> Operating Environment
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Update on Business Combination - Key Transaction Timelines Status

| <u>16 December 2009</u> | | Submission of Expression of Interest (EOI) | \checkmark |
|--|----------|---|--------------|
| 15 February 2010 | | Due Diligence commences (Phases 1 -3) | \checkmark |
| <u>12 October 2010</u> | | Access Bank selected as preferred bidder for Intercontinental Bank | \checkmark |
| 28 March 2011 | | Signing of a Memorandum of Understanding | \checkmark |
| <u>6 July 2011</u> | | Signing of a Transaction Implementation Agreement (TIA) | \checkmark |
| 7 July 2011 | ` | CBN approval of TIA | ✓ |
| 25 August 2011 | < · | SEC / FHC clearance of Scheme document | \checkmark |
| <u>26 September 2011</u> | • | Court-ordered meeting of Intercontinental Bank | \checkmark |
| 26 September 2011 | - | Annual General Meeting of Intercontinental Bank | \checkmark |
| <u>26 September 2011</u> | | Extra-ordinary General Meeting of Access Bank | \checkmark |
| <u>28 September 2011</u> | - | CBN final approval | \checkmark |
| | • | Obtain Court Sanction of Scheme | \checkmark |
| <u>10 October 2011</u> <u>10 October 2011</u> | - | Apply to NSE for delisting of shares | \checkmark |
| <u>11 October 2011</u> | | CAC approval of re-organisation of Intercontinental Bank Capital structure | \checkmark |
| <u>13 October 2011</u> | - | Settlement of Financial Accommodation by AMCON | \checkmark |
| | | Delisting of Intercontinental Bank shares | \checkmark |
| <u>13 October 2011</u> | < · | Board Approval of Allotment of Investor Shares | \checkmark |
| <u>14 October 2011</u> | ~ | SEC No objection and approval for Placement of Shares | \checkmark |
| <u>14 October 2011</u> | | Access transfers Investment Amount into Intercontinental's account with CBN | \checkmark |
| <u>14 October 2011</u> <u>14 October 2011</u> | ~ | Access reconstitutes Board and Management of Intercontinental | ~ |
| | | | |

October 2011

Update on Business Combination - 1st 100 DAYS PLAN



Communication, Culture Transformation & Change Management

Intercontinental Group Balance Sheet and P & L Statement as at September 2011

| Naira (million) | September 2011 Unaudited | December 2010 Audited |
|-------------------|--------------------------------|-----------------------------|
| Liquid Assets | 115,908 | 129,972 |
| Loans & Advances | 75,412 | 119,211 |
| Other Assets | 280,790 | 407,792 |
| Fixed Assets | 46,415 | 51,597 |
| Total Assets | 518,525 | 708,572 |
| Deposits | 579,516 | 677,526 |
| Interbank taking | 299,017 | 175,527 |
| Other Liabilities | 187,993 | 181,411 |
| Equity | (548,000) | (325,892) |
| Total Liabilities | 518,525 | 708,572 |

Comments

Subsequent Events:

- ➤ AMCON injection of ₩548billion in financial accommodation
- >>> Injection of ₦ 50 billion equity by Access Bank

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| Naira (million) | September 2011 Unaudited | December 2010 Audited |
|---------------------|--------------------------------|-----------------------------|
| Gross Earnings | 62,589 | 99,187 |
| Net Interest Income | (7,008) | 8,864 |
| Other Income | 30,215 | 37,623 |
| Operating Income | 23,208 | 46,487 |
| Operating Expense | (53,924) | (82,496) |
| Operating Loss | (30,716) | (36,009) |
| Write backs**** | 21,018 | 104,310 |
| PBT | (8,043) | 65,389 |
| PAT | (8,523) | 53,174 |

****Write back of provision for loans & other loans taken over by AMCON

Access Group Consolidated Financial Highlights as at October 17 2011

| | CONSOLIDATED | KEY RATIOS | | |
|----------------------------|---------------|------------------|-----------|--|
| Liquid Assets | 790,925,084 | NPL Ratio | 14% | |
| Total Deposits | 1,177,426,833 | Loan to Deposit | 58% | |
| Total Risk Assets (Net) | 664,815,002 | Liquidity Ratio | 58% | |
| Total Assets | 2,237,720,794 | Cost of Funds | 5% | |
| Total Liabilities | 2,045,380,552 | Capital Adequacy | 19% | |
| Total Assets & Contingents | 2,830,638,369 | Coverage Ratio | 105% | |
| NPL | 112,883,199 | | | |
| | | No of Branches | 516 | |
| Provision | 118,516,472 | No of Customers | 5,004,325 | |

Comments

***Post write – off and sale of 2 large NPLs to AMCON, NPL ratio is projected to improve to 5%

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Outlook For the Fourth Quarter

- >>> Execute 1st 100 days restructuring plan for Intercontinental Bank
- >>> Aggressive growth in CASA volumes leveraging on growth in number of customer accounts from 600,000 to 5 million
- >>> Implement 21st century service delivery model
- >>> Conclude one additional transaction in pipeline of fixed income advisory mandate
- >>> Reprice assets and liabilities in line with ongoing financial market developments.

>>>> WE ARE PAINTING A BRIGHTER PICTURE ACROSS AFRICA

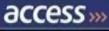
...AND BEYOND

At Access Bank, we believe acting responsibly is essential for business and societal sustainability. Our Corporate Social Responsibility endeavours continually provide innovative and proactive solutions to economic, social and environmental challenges.

We create sustainable value for our shareholders; promote diversity while ensuring rewarding career opportunities for our employees; consider environmental and social issues in our lending activities.

Through this responsible business approach, Access Bank is touching lives across countries where we operate and helping our host communities paint a bright picture of a sustainable future...for everyone.

A Passion For Excellence



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